PIPER SANDLER

Piper Sandler Financial Services Investment Banking Monthly Asset & Wealth Management Report

November 2023

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Asset & Wealth Management Market Pulse

	Mo	nth	Last Twel	ve Months
	November 2023	October 2023	November 2023	November 2022
Global Asset Management Transaction Activity				
Number of Transactions				
Traditional Managers	1	3	23	40
Alternative Managers	9	10	76	88
Private Wealth Managers	20	29	298	292
Total Transactions	30	42	397	420
AUM Transacted (\$ in Billions)	\$123	\$91	\$1,772	\$1,720
U.S. Long-Term Retail Fund Net Flows Activity (\$	in Billions)			
<u>Equity</u>				
Active Mutual Funds	(\$44.9)	(\$39.9)	(\$420.7)	(\$357.2)
ETFs & Passive Mutual Funds	\$72.1	\$17.7	\$309.3	\$455.4
Fixed Income				
Active Mutual Funds	(\$8.7)	(\$28.9)	(\$97.8)	(\$490.9)
ETFs & Passive Mutual Funds	\$30.5	\$14.2	\$260.4	\$211.0
Publicly-Traded Asset Manager Metrics				
Median Stock Price Return				
U.S. Traditionals	10.5%	(10.7%)	(5.7%)	(14.6%)
U.S. Alternatives	12.6%	(9.4%)	20.0%	(25.1%)
Median Forward P/E Multiples				_
U.S. Traditionals	10.5x	10.0x	10.5x	12.6x
U.S. Alternatives	15.5x	11.9x	15.5x	13.8x

Comparison to Prior Period

Increase

Equal

Decrease

Transaction Highlights

Asset Management

- (11/2/23) National Pension Service of Korea acquired a minority stake in Stockbridge, a real estate investment manager (\$34B AUM)
- (11/3/23) Regal Partners agreed to acquire PM Capital, an Australia-based long / short equities and fixed income manager (\$2.7B AUM)
- (11/7/23) RidgeLake Partners acquired a minority stake in Gridiron Capital, a middle-market private equity firm (\$9.9B AUM)
- (11/13/23) **Bonaccord Capital Partners** acquired a minority stake in **Kayne Anderson Private Credit**, a middle-market direct lending platform (\$6.0B AUM)
- (11/15/23) Manulife Investment Management agreed to acquire CQS, a U.K.-based multi-sector alternative credit manager (\$14B AUM)
 - Piper Sandler served as financial advisor to CQS
- (11/29/23) Keppel agreed to acquire Aermont Capital, a U.K.based real estate investment manager (\$18B AUM), for up to \$1.0B
 - Keppel will purchase a 50% stake in Aermont for up to \$392M in 2024, and the remaining 50% stake for up to \$631M in 2028

Wealth Management

- (11/1/23) Choreo acquired BDO USA's wealth management business (\$8.1B AUM / AUA). As part of the transaction, Choreo will become an independent member of the BDO Alliance USA Business Resource Network, with opportunities to provide services to BDO and its clients
- (11/7/23) **Hightower** acquired **Resource Consulting Group**, a Florida-based wealth manager (\$2.5B AUM)
- (11/13/23) TRIA Capital Partners agreed to acquire a minority stake in Pathstone, a New Jersey-based provider of family office and wealth management services (\$100B assets)
- (11/14/23) Steward Partners agreed to acquire Freedom Street Partners, a Virginia-based wealth manager (\$3.2B AUM)
 - The acquisition marks the launch of a new "owned business" division, creating a vehicle for advisors looking to sell their business to Steward Partners
- (11/16/23) Focus agreed to acquire Ketoret Capital, an Illinois-based wealth manager (\$3.0B AUM). Ketoret will join Focus' partner firm Telemus Capital
- (11/21/23) Curi Capital, the wealth management business of Curi, a malpractice insurance provider and healthcare advisory firm, agreed to merge with RMB Capital, an Illinois-based wealth manager (\$9.6B AUA). The combined entity will operate as Curi RMB Capital
 - Piper Sandler served as financial advisor to Curi Capital

CQS's Announced Acquisition by Manulife Investment Management

Piper Sandler served as exclusive financial advisor to CQS in this transaction



has agreed to be acquired by



Manulife

Investment Management

Sell-Side Advisor to CQS November 2023

Transaction Highlights

- Broadens the CQS investor base through access to MIM's global distribution across retail and institutional markets
- Supports CQS in the launch of new strategies and growth of existing strategies via access to Manulife's significant capital resources
- Enhances MIM's credit offerings with CQS's alternativefocused products across multi-asset credit, ABS, and CLO products
- Further scales MIM's global institutional businesses across the U.K. and broader European markets
- CQS will continue to be led by its existing management team with select, gradual integration into the broader MIM business

Transaction Overview

- On November 15, 2023, CQS announced that it has signed a definitive agreement to be acquired by Manulife Investment Management ("MIM")
- Upon completion of the transaction, MIM will acquire the ~\$13.5B AUM credit platform of CQS
- The founder, Lord Michael Hintze, will spin off his hedge fund business as part of the transaction and set up a separate asset manager

CQS

- CQS is a London-based multi-sector alternative credit manager with a 20year history of managing research-driven credit strategies over multiple market cycles
- The core capabilities of CQS span corporate credit (loans and bonds), collateralized loan obligations, convertible bonds, asset-backed securities, regulatory capital strategies, and structured credit
- CQS teams are committed to building enduring partnerships with investors, generating long-term risk-adjusted returns, and delivering high levels of service, tailoring mandates across a range of return objectives and risk appetites
- ESG principles are integrated throughout the organization and into the investment approach

Manulife Investment Management

- Manulife Investment Management is the wealth and asset management segment of Manulife Financial Corporation (NYSE/TSE: MFC), a Torontobased global financial services institution
- MIM had ~\$625B in AUM at March 31, 2023 in public and private investment solutions across equities, fixed income, multi-asset, alternative, and sustainability-linked strategies
- MIM serves more than 17 million individuals, institutions, and retirement plan members

Curi Capital's Announced Merger with RMB Capital

Piper Sandler served as exclusive financial advisor to Curi Capital in this transaction



Transaction Highlights

- Accelerates Curi's strategic priority of expanding both its wealth management offering and geographic reach, on the heels of its recent merger with Constellation
- Creates a combined wealth management and advisory business with \$11B+ in AUA
- Positions the combined business to maximize organic growth while providing the resources and expertise to pursue prudent inorganic growth in the future
- Provides significant geographic and client diversification for both firms and provides expanded advisory services to Curi's physician and healthcare client base
- Offers RMB a long-term, strategic partner with shared values, culture, and strategic vision

Transaction Overview

- On November 21, 2023, Curi announced a definitive agreement to acquire a majority stake in RMB Capital ("RMB"), a leading wealth management firm headquartered in Chicago
- As part of the transaction, Curi's wealth management business, Curi Capital, will merge with RMB to create Curi RMB Capital ("Curi RMB")
- Curi Capital's current CEO, Dimitri Eliopoulos, will serve as CEO of Curi RMB, and RMB's CEO, Dick Burridge, will become Executive Chair and remain Co-CIO
- The RMB and Curi Capital leadership teams will otherwise stay in place

Curi

- Curi is a national healthcare advisory firm comprised of three distinct businesses: Curi Advisory, Curi Capital, and Curi Insurance
- Curi Capital is a registered investment advisor that provides full-service financial advisory solutions, including personalized wealth management, retirement plan solutions, and investment guidance to high-net-worth individuals, ultra-high-net worth families, and businesses
- Headquartered in Raleigh, North Carolina, Curi Capital manages \$1.6B of AUA
- Curi Capital has ~30 employees

RMB Capital

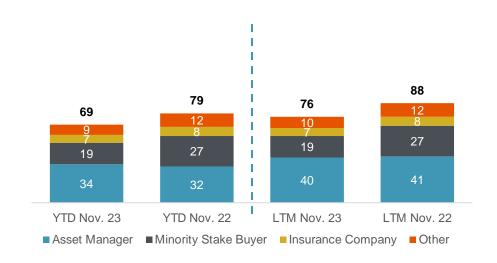
- Founded in 2005, RMB is a wealth management platform operating across four primary businesses: Wealth Management, Family Office Services, Investment Management, and Retirement Plan Solutions
- RMB's institutional-quality asset management platform offers investment solutions spanning equity, fixed income, and alternative asset classes
- RMB manages \$9.6B of AUA for over 2,300 clients across its business lines
- RMB has ~150 employees across 9 offices

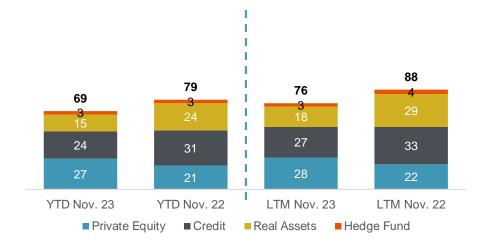
Source: Press releases, ADV filings Note: Asset figures as of 9/30/23

Alternative Asset Management Update

Alternatives M&A Activity by Acquirer Type

Alternatives M&A Activity by Target Type





of Funds Raised by Asset Class (YTD Nov. 2023)

\$ Raised by Asset Class (YTD Nov. 2023)

	# of Funds Raised						
	YTD Nov. 23	YTD Nov. 22					
Private Equity	817	1,208					
Venture Capital	964	1,833					
Private Debt	172	210					
Real Estate	398	589					
Infrastructure / Natural Resources	79	130					

\$ Billions	\$ Raised						
	YTD Nov. 23	YTD Nov. 22					
Private Equity	\$649	\$562					
Venture Capital	94	224					
Private Debt	182	183					
Real Estate	132	177					
Infrastructure / Natural Resources	46	161					

Alternative Asset Management Update (cont'd)

15 Largest Alternatives Fund Closes (Nov. 2023)

		Asset Class	Close	Close
	Fund	(Strategy)	Date	Size
1	PAI Partners VIII	Private Equity (Buyout)	11/13/23	\$7,575
2	Brookfield Infrastructure Debt Fund III	Infrastructure / Nat. Resources	11/1/23	6,000
3	Harvest Partners IX	Private Equity (Buyout)	11/7/23	5,340
4	Pantheon Global Secondary Fund VII	Private Equity (Secondaries)	11/28/23	3,250
5	KKR Global Impact Fund II	Private Equity (Buyout)	11/6/23	2,800
6	PSG Europe II	Private Equity (Growth)	11/7/23	2,774
7	TPG The Rise Fund III	Private Equity (Growth)	11/4/23	2,700
8	Strategic Partners Real Estate VIII	Real Estate (Secondaries)	11/30/23	2,600
9	Eurazeo Private Debt VI	Private Debt (Direct Lending)	11/30/23	2,502
10	SSG Capital Partners VI	Private Debt (Special Sits.)	11/2/23	2,400
11	Riverwood Capital Partners IV	Private Equity (Growth)	11/21/23	1,800
12	Hines European Real Estate Partners III	Real Estate (Value Added)	11/30/23	1,741
13	RUBICON Technology Partners IV	Private Equity (Buyout)	11/6/23	1,700
14	Antin Infrastructure NextGen Fund I	Infrastructure / Nat. Resources	11/30/23	1,306
15	Kinderhook Continuation Fund	Private Equity (Buyout)	11/16/23	1,300

15 Largest Alternatives Fund Closes (YTD Nov. 2023)

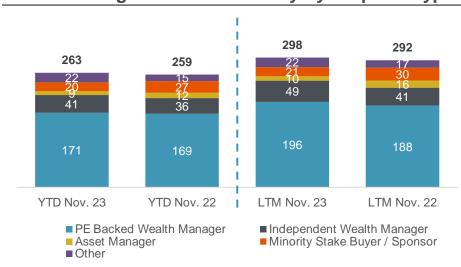
	Asset Class	Close Close
Fund	(Strategy)	Date Size
1 Blackstone Real Estate Partners X	Real Estate (Opportunistic)	4/11/23 \$30,400
2 CVC Capital Partners Fund IX	Private Equity (Buyout)	7/20/23 28,907
3 Clayton, Dubilier & Rice XII	Private Equity (Buyout)	8/23/23 23,550
4 Strategic Partners IX	Private Equity (Secondaries)	1/18/23 22,200
5 Apollo Investment Fund X	Private Equity (Buyout)	7/15/23 20,000
6 Permira VIII	Private Equity (Buyout)	3/8/23 17,730
7 Warburg Pincus Global Growth 14	Private Equity (Growth)	10/10/23 17,300
8 HPS Strategic Investment Partners V	Private Debt (Mezzanine)	4/12/23 17,000
9 TA XV	Private Equity (Buyout)	6/15/23 16,500
10 Carlyle Partners VIII	Private Equity (Buyout)	9/30/23 14,800
11 Vintage Fund IX	Private Equity (Secondaries)	9/20/23 14,200
12 Genstar Capital Partners XI	Private Equity (Buyout)	4/27/23 12,600
13 Brookfield Capital Partners VI	Private Equity (Buyout)	10/3/23 12,000
14 GS Mezzanine Partners VIII	Private Debt (Mezzanine)	1/12/23 11,700
15 GTCR Fund XIV	Private Equity (Buyout)	3/31/23 11,500

5 Largest Funds Raised by Asset Class (Nov. 2023)

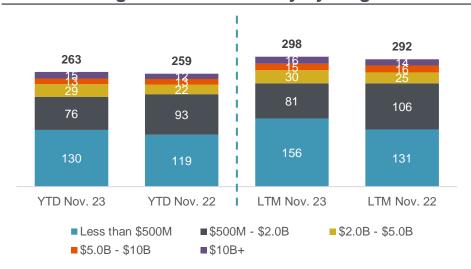
_	Pri	vate Equity		- /
_		rate mquity	Close	Close
	Fund	Fund Manager	Date	Size
1	PAI Partners VIII	PAI Partners	11/13/23	\$7,575
2	Harvest Partners IX	Harvest Partners	11/7/23	5,340
	Pantheon Global Secondary Fund VII	Pantheon	11/28/23	3,250
	KKR Global Impact Fund II	KKR	11/6/23	2,800
5	PSG Europe II	PSG Equity	11/7/23	2,774
	Pi	rivate Debt		
			Close	Close
	Fund	Fund Manager	Date	Size
1	Eurazeo Private Debt VI	Eurazeo	11/30/23	\$2,502
2	SSG Capital Partners VI	Ares SSG	11/2/23	2,400
3	Star Mountain Strategic Credit Fund IV	Star Mountain Capital	11/16/23	1,200
4	SDG Loan Fund	Allianz Global Investors	11/28/23	1,100
5	Avenue Impact Fund	Avenue Capital Group	11/23/23	500
	R	eal Estate		
			Close	Close
	Fund	Fund Manager	Date	Size
1	Strategic Partners Real Estate VIII	Blackstone Group	11/30/23	\$2,600
2	Hines European Real Estate Partners III	Hines	11/30/23	1,741
3	Stonelake Opportunity Partners VII	Stonelake Capital Partners	11/7/23	746
4	GCP China Office Income Fund I	GLP Capital Partners	11/3/23	493
5	Argosy Real Estate Partners V	Argosy Real Estate Partners	11/1/23	472
	Infrastructure	e / Natural Resources		
			Close	Close
	Fund	Fund Manager	Date	Size
1	Brookfield Infrastructure Debt Fund III	Brookfield Asset Management	11/1/23	\$6,000
2	Antin Infrastructure NextGen Fund I	Antin Infrastructure Partners	11/30/23	1,306
3	DigitalBridge Credit	DigitalBridge	11/27/23	1,100
4	Green Energy Solutions Fund	SDCL	11/20/23	707
5	SWEN Impact Fund for Transition 2	SWEN Capital Partners	11/10/23	619
	Ver	ture Capital		
			Close	Close
	Fund	Fund Manager	Date	Size
_1	Menlo Ventures XVI	Menlo Ventures	11/17/23	\$550
2	IBM Enterprise Al Venture Fund	IBM Ventures	11/7/23	500
3	01 Advisors 03	01 Advisors	11/9/23	395
4	Material Impact Fund III	Material Impact Fund	11/15/23	352
5	LG Technology Ventures Fund	LG Technology Ventures	11/19/23	309

Wealth Management Update

Wealth Management M&A Activity by Acquirer Type



Wealth Management M&A Activity by Target Size



Wealth Management Acquirers by Deal Count

YTD Nov. 23 **Private Equity Support WM Deal Count** Name Focus Financial Partners CD&R, Stone Point 12 2 Wealth Enhancement Group Various 12 Various 3 Hightower Advisors 11 4 Mercer Global Advisors Various 8 5 CAPTRUST Carlyle, GTCR 8 6 Cerity Partners Genstar Beacon Pointe Advisors KKR **CBPE** Capital 7 8 Perspective Financial Group 9 Creative Planning General Atlantic 6 10 Waverly Advisors Various

Wealth Management Acquirers by Acquired AUM

	Name	Private Equity Support	YTD Nov. 23 Acquired AUM
1	Cetera Financial Group	Genstar	\$ 68.8
2	Creative Planning	General Atlantic	34.6
3	Pathstone	Various	20.5
4	CAPTRUST	Carlyle, GTCR	15.1
5	Cerity Partners	Genstar	13.2
6	Hightower Advisors	Various	12.6
7	Choreo	Parthenon	8.1
8	Savant Wealth Management	Kelso, Cynosure	7.9
9	Adviser Investments	Summit Partners	6.8
10	Focus Financial Partners	CD&R, Stone Point	6.7

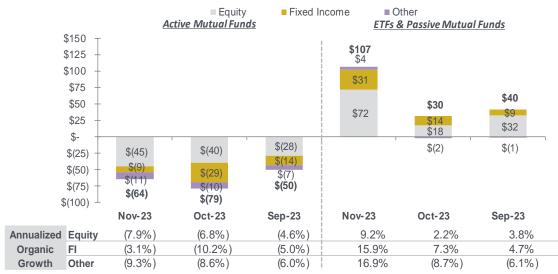
U.S. Long-Term Retail Active & Passive Net Flows

(\$ in Billions)

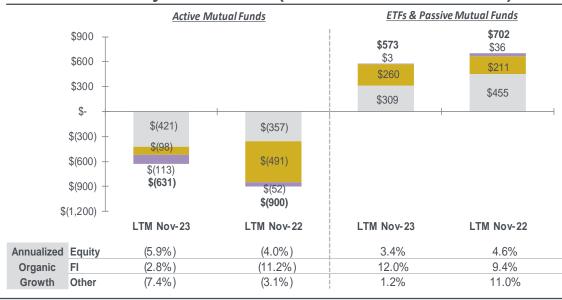
Net Flows by Category (November 2023)



Monthly Net Flows by Asset Class (Sep. - Nov. 2023)



LTM Net Flows by Asset Class (November 2022 and 2023)



U.S. Long-Term Retail Active & Passive Net Flows (cont'd)

(\$ in Billions)

Top Active Categories

	Net Flows						Annualized Organic Growth				
	Nov-23		LTM Nov-23		LTM Nov-22		Nov-23	LTM Nov-23	LTM Nov-22		
			IN	0V-23	IN	0V-ZZ		1404-53	NOV-ZZ		
High Yield Bond	\$	1.9	\$	(11.5)	\$	(34.6)	9%	(5%)	(11%)		
2. Derivative Income		1.0		22.6		18.9	24%	71%	137%		
3. Intermediate Government		1.0		3.0		(11.6)	15%	4%	(11%)		
4. Options Trading		1.0		8.2		10.7	18%	15%	22%		
5. Intermediate Core Bond		0.7		37.9		(8.1)	2%	11%	(2%)		

Bottom Active Categories

		Net Flows					Annualized Organic Gro						
	No	Nov-23		Nov-23		Nov-23		LTM		LTM	Nov-23	LTM	LTM
	140			Nov-23		ov-22	1404-23	Nov-23	Nov-22				
1. Large Growth	\$	(4.8)	\$	(88.8)	\$	(82.5)	(4%)	(6%)	(4%)				
2. Large Value		(3.8)		(52.7)		(36.5)	(5%)	(5%)	(4%)				
3. Short-Term Bond		(3.5)		(44.2)		(64.4)	(12%)	(12%)	(14%)				
4. Large Blend		(3.5)		(46.7)		(21.4)	(3%)	(4%)	(1%)				
5. Moderate Allocation		(2.9)		(36.4)		(30.5)	(5%)	(5%)	(4%)				

Largest Active Categories

	Net Flows						Annualized Organic Growtl			
	Nov-23		lov-23		LTM I		Nov-23	LTM	LTM	
			N	ov-23	Nov-22		NOV-23	Nov-23	Nov-22	
1. Large Growth	\$	(4.8)	\$	(88.8)	\$	(82.5)	(4%)	(6%)	(4%)	
2. Large Blend		(3.5)		(46.7)		(21.4)	(3%)	(4%)	(1%)	
3. Large Value		(3.8)		(52.7)		(36.5)	(5%)	(5%)	(4%)	
4. Moderate Allocation		(2.9)		(36.4)		(30.5)	(5%)	(5%)	(4%)	
5. Intermediate Core-Plus Bond		0.0		40.9		(64.4)	0%	6%	(8%)	

Top Passive Categories

			Net Flows	6	Annualized Organic Growth			
	N	ov-23	LTM Nov-23	LTM Nov-22	Nov-23	LTM Nov-23	LTM Nov-22	
1. Large Blend	\$	28.7	\$ 149.2	\$ 158.5	8%	3%	3%	
2. High Yield Bond		10.9	(2.0)	1.7	255%	(3%)	2%	
3. Large Growth		8.7	33.3	38.8	15%	6%	6%	
4. Intermediate Core Bond		7.1	81.6	17.0	11%	11%	2%	
Corporate Bond		4.5	7.1	7.2	53%	7%	6%	

Bottom Passive Categories

	Net Flows						Annualized Organic Growth				
	Nov-23			LTM		LTM	Nov-23	LTM	LTM		
	140	74-23	N	Nov-23		ov-22	1404-23	Nov-23	Nov-22		
Ultrashort Bond	\$	(5.3)	\$	39.6	\$	43.6	(48%)	45%	96%		
2. Short Government		(2.3)		7.3		18.4	(34%)	10%	33%		
3. Inflation-Protected Bond		(2.0)		(15.3)		(6.7)	(19%)	(11%)	(4%)		
4. TradingLeveraged Equity		(1.7)		(3.9)		20.1	(38%)	(8%)	28%		
5. Consumer Defensive		(1.0)		(2.8)		10.3	(42%)	(8%)	47%		

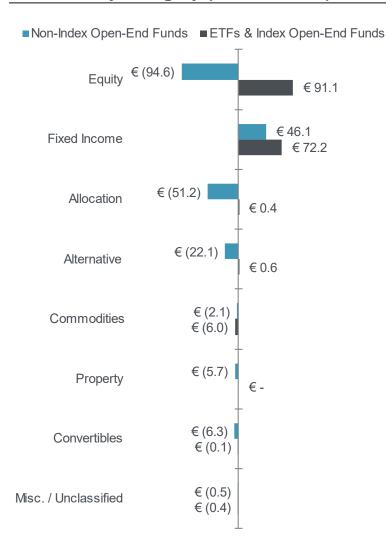
Largest Passive Categories

			Net Flows	6	Annualize	ed Organi	c Growth
	N	ov-23	LTM Nov-23	LTM Nov-22	Nov-23	LTM Nov-23	LTM Nov-22
1. Large Blend	\$	28.7	\$ 149.2	\$ 158.5	8%	3%	3%
2. Foreign Large Blend		4.0	32.3	54.4	5%	3%	5%
3. Intermediate Core Bond		7.1	81.6	17.0	11%	11%	2%
4. Large Growth		8.7	33.3	38.8	15%	6%	6%
5. Large Value		3.2	(11.0)	73.1	7%	(2%)	13%

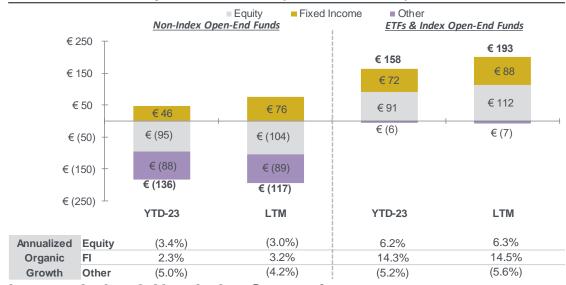
European Long-Term Retail Index & Non-Index Net Flows

(€ in Billions)

Net Flows by Category (October 2023)



LTM Net Flows by Asset Class (October 2023)



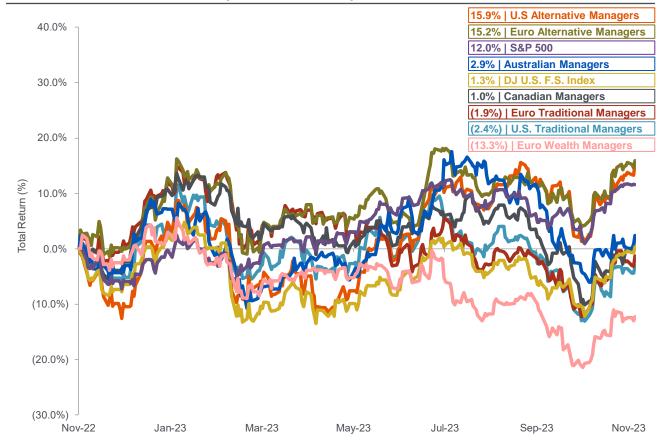
Largest Index & Non-Index Categories

Non-Index		N	let	Flows	S	Annualiz	ed Org.	Growth
	Oc	ct-23	Y	TD	LTM	Oct-23	YTD	LTM
 Global Large-Cap Blend Equity 	€	(2.8)	€	9.4	€ 16.0	(5%)	2%	3%
2. Other Bond		(3.2)		(7.9)	(10.7)	(11%)	(3%)	(3%)
Global Large-Cap Growth Equity		(1.3)		(5.9)	(9.3)	(5%)	(3%)	(3%)
4. EUR Moderate Allocation - Global		(2.0)		(9.3)	(5.6)	(10%)	(5%)	(2%)
5. EUR Flexible Allocation - Global		(2.6)	(11.2)	(10.9)	(14%)	(6%)	(5%)

<u>Index</u>		Ne	et Flows	3	Annualized Org. Growth						
	Oct-	23	YTD	LTM	Oct-23	YTD	LTM				
 Global Large-Cap Blend Equity 	€ 0	.7	€ 37.0	€ 44.8	2%	12%	12%				
US Large-Cap Blend Equity	3	3.6	22.8	25.4	10%	8%	7%				
3. Global Emerging Markets Equity	(1	.6)	12.6	15.8	(14%)	12%	14%				
4. Other Equity	0	.7	(2.0)	2.1	7%	(2%)	2%				
5. Europe Large-Cap Blend Equity	1	.7	5.6	4.1	21%	8%	5%				

Publicly-Traded Asset Manager Performance

LTM Stock Performance (as of 11/30/23)



Biggest Movers

2. St. James's Place Plc (U.K.)

3. Fiera Capital Corporation (CAN)

5. Jupiter Fund Management Plc (U.K.)

4. Impax Asset Management Group Plc (U.K.)

November 2023	
Top Performers	
1. KKR & Co. Inc. (U.S.)	37.2%
2. TPG, Inc. (U.S.)	28.4%
3. Bridgepoint Group Plc (U.K.)	27.7%
4. The Carlyle Group, Inc. (U.S.)	25.8%
5. Mattioli Woods Plc (U.K.)	23.0%
Bottom Performers	
1. Silvercrest Asset Mgmt Group, Inc. (U.S.)	(12.2%)
Pacific Current Group (AUS)	(9.8%)
3. StepStone Group Inc. (U.S.)	(8.7%)
4. Man Group Plc (U.K.)	(4.2%)
5. Petershill Partners Plc (U.K.)	(3.1%)
YTD November 2023	
<u>Top Performers</u>	
1. 3i Group Plc (U.K.)	71.0%
2. Ares Management Corporation (U.S.)	68.2%
3. KKR & Co. Inc. (U.S.)	65.2%
4. The Blackstone Group, Inc. (U.S.)	56.8%
5. Hamilton Lane (U.S.)	55.8%
Bottom Performers	
Antin Infrastructure Partners SA (FR)	(38.4%)

Notes:

- PSC U.S. Traditional Managers companies: AMG, AB, APAM, BLK, BSIG, CNS, FHI, BEN, IVZ, JHG, TROW, VCTR, VRTS, WT
- PSC U.S. Alternative Managers companies: APO, ARES, BRDG, BX, CG, GCMG, HLNE, OWL, PX, PAX, KKR, SCU, STEP, TPG
- PSC European Traditional Managers companies: ABDN, AMUN, ANIM, AZM, DWS, IPX, JUP, MNG, N91, SDR
- PSC European Alternative Managers companies: III, ANTIN, ASHM, BPT, EQT, EVLI, FSG, GHE, ICP, EMG, PGHN, PHLL, POLR, TAALA, TKO
- PSC European Wealth Managers companies: AJB, BRK, HL, MTW, QLT, RAT, STJ
- PSC Australian Managers companies: GQG, MFG, NGI, PAC, PPT, PNI, PTM
- PSC Canadian Managers companies: AGF, BAM, CIX, FSZ, GCG, IGM, SII
- PSC composites are equal-weighted, non-investable indices that seek to reflect the performance of traditional and alternative publicly-traded asset management companies in the U.S., Europe, Canada, and Australia. The composites were developed by Piper Sandler
- Performance is based on dividend-adjusted returns

Source: FactSet, Piper Sandler analysis

PIPER SANDLER

(37.6%)

(36.2%)

(34.5%)

(34.0%)

U.S. Public Asset Management Comparables (as of 11/30/23)

			Closing				Market	Enterprise	j		LTM 9	/30/23		Conse	ensus Fir	nancial I	Vietrics			Valuation Multiples					
Traditional Assess Managements (Sough, Inc. AMS \$135.55 75% (14%) (19%) \$1.98 \$8.038.800 (7%) (19%) (5%) 5% 6% (7%) (19%) (2%) 45% 45% 45% 31% 31% 30% 6.08 6.7% 6.08 6.0			Price	% of 52	% Re	turn	Cap	Value		AUM	AUM G	rowth	Revenue	e Growth	EPS G	rowth	EBITDA	Margin	TEV/R	evenue	TEV/E	EBITDA	Price	/ EPS	
Affiliance Managem Group, in. AMO \$135.55 759 \$1496 \$1996 \$298 \$385 \$61.99 \$258.55 \$2996 \$2996 \$996	(\$ in millions, except per share data)	Ticker	11/30/23	Wk High	YTD	1-Yr	11/30/23	11/30/23	ç	/30/23	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	
Affiliance Managem Group, in. AMO \$135.55 759 \$1496 \$1996 \$298 \$385 \$61.99 \$258.55 \$2996 \$2996 \$996	Traditional Asset Managers																								
Alleane Desirement Holdring LP		AMG	\$ 135.55	75%	(14%)	(15%)	\$ 4.583	\$ 6139	\$	635 800	(7%)	(1%)	(3%)	3%	8%	13%	45%	45%	3 1x	3.0x	6.8x	6.5x	6.7x	6.0x	
Arban Partners Asset Management, Inc. BLW APAM 37.65 89% 37% 17% 12.769 105.525 90.008.255 91.008.	3				,	(. ,	+ -,		,	()	()	()												
Black Place Plac	8,				. ,			,		,															
Bright Spring Newstream Croup, Inc. BSIG 17.45 65% (15%) (15%) 24% 695 (97.40 67%) 67%		BLK				8%	-,	- , -		,				10%					5.6x						
Check Steers, Inc. Chy Steel Chy	·	BSIG	17.45	65%	(15%)			,			1%	17%	5%		6%	26%	31%	32%	2.0x					8.0x	
Federical Hermiss, Inc. FH 3182 70% (10% 14%) 2.745 2.727 715,230 (3%) 15% 15% 6% 4% 6% 7% 60% 28% 27% 1.72 1.62 6.50 6.00 9.14 8.29 1.725		CNS	58.49	74%		(8%)	2.890	2.637		75,158	(6%)	(5%)	(6%)	0%	(2%)	7%	34%	34%	5.8x	5.7x	16.7x	16.9x	21.2x	19.8x	
Framing Resources, inc. SEN 24,80 72% 63% 63% 63% 63% 612.86 617.61 61.374.200 61.96 61.974 61.075		FHI	31.82	70%	. ,			2,727		715,230						10%	26%	27%	1.7x	1.6x	6.5x	6.0x	9.1x	8.2x	
Headerson Group pic JHG 26.19 84% 18% 10% 4.34H 32.35 308,300 (3%) 12% 3% 4% (2%) 9% 24% 25% 1.5x 1.5x 6.4x 5.9x 1.18x 1.08x 1.5x	Franklin Resources, Inc.	BEN	24.80	72%	(3%)	(3%)	12,286	10,716	1	,374,200		6%	6%	4%	(5%)	16%	32%	32%	1.6x	1.6x	5.2x	5.0x	10.4x	8.9x	
T. ROW Price Group, Inc. TROW 10.13 75% (5%) (1%) 15% 22.46 17.837 1.346,500 (7%) 9% (1%) 4% (1%) 4% (1%) 5% 34% 55% 2.88 2.7% 8.1% 7.7. 14.88 14.1% 10.5x 15.25 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.	Invesco, Ltd.	IVZ	14.27	69%	(17%)	(22%)	6,435	9,233	1	,487,300	3%	12%	1%	4%	14%	13%	23%	24%	1.4x	1.4x	6.3x	5.6x	8.8x	7.7x	
Noting Capital Holdings, Inc. VCTR 32.15 32.96 23% 15% 2.183 2.889 153.506 (7%) 4% (1%) 7% 3% 3% 43% 36% 36% 3.6x 3.4x 7.2x 6.7x 7.0x 7.2x 7.0x 7.	Janus Henderson Group plc	JHG	26.19	84%	18%	10%	4,341	3,235		308,300	(3%)	12%	3%	4%	(2%)	9%	24%	25%	1.5x	1.5x	6.4x	5.9x	11.6x	10.6x	
VRTS 195.62 79% 6% 5% 1.429 1.367 195.52 79% 6% 5% 1.429 1.367 125.539 12% 3% 3% 4% 44% 34% 36% 35% 3.5% 3.5% 4.7% 8.7% 7.6	T. Rowe Price Group, Inc.	TROW	100.13	75%	(5%)	(16%)	22,446	17,637	1	,346,500	(6%)	9%	(1%)	4%	(8%)	5%	34%	35%	2.8x	2.7x	8.1x	7.7x	14.8x	14.1x	
Maximum	Victory Capital Holdings, Inc.	VCTR	32.15	92%	23%	15%	2,183	2,889		153,506	(7%)	4%	(1%)	7%	3%	12%	50%	50%	3.6x	3.4x	7.2x	6.7x	7.0x	6.2x	
Median Median Series Se	Virtus Investment Partners, Inc.	VRTS	195.62	79%	6%	5%	1,429	1,367		162,539	(5%)	12%	3%	3%	4%	14%	34%	36%	1.8x	1.7x	5.2x	4.7x	8.7x	7.6x	
Median 175% 176%	WisdomTree, Inc.	WT	6.51	86%	22%	19%	1,186	1,292		93,735	22%	32%	7%	9%	13%	7%	30%	31%	3.5x	3.2x	11.4x	10.5x	15.9x	14.8x	
Manimum 1787 65% 13% 13% 13% 14% 28% 15% 15% 15% 15% 15% 15% 15% 15% 15% 15	Maximum			96%	37%	19%					22%	32%	7%	10%	14%	26%	50%	50%	5.8x	5.7x	16.7x	16.9x	21.2x	19.8x	
Minimum 65% (17%) (12%)	Median			75%	(4%)	(6%)					(3%)	12%	3%	5%	4%	13%	32%	33%	2.5x	2.4x	7.0x	6.4x	10.5x	8.9x	
Alternative Asset Managers Apollo Global Management, Inc. APO \$ 92.00 98% 48% 36% \$ 52.215 \$ 53.257 \$ 631,159 16% 21% 16% 21% 16% 25% 34% 33% 33% 33% 33% 2.9% 8.7% 7.5% 11.5% 9.8% Ages Management Corporation ARES 112.25 100% 68% 48% 34.093 36.121 394,942 12% 16% 25% 34% 33% 33% 33% 46% 45% 9.7% 7.2% 21.2% 16.0% 23.7% 18.3% The Blackstone Group, Inc. BIWE OWL Capital inc. OWL 13.48 96% 33% 25% 18,992 20,661 156,866 6% 19% 24% 21% 20% 22% 23% 39% 18% 58% 57% 10.7% 8.7% 18.3% 15.2% 20.7% 17.8% 18.3% 15.2% 14.0% 15.	Mean			78%	3%	(3%)					(1%)	11%	2%	6%	3%	12%	33%	34%	2.9x	2.7x	8.5x	7.8x	12.0x	10.8x	
Apollo Global Management, Inc. APO \$ 9.2.00 98% 48% 36% \$ 5.2.15 \$ 5.3.257 \$ 6.31,159 16% 21% 16% 16% 21% 17% 39% 38% 3.3% 2.9% 8.7% 7.5% 11.5% 9.9% Ares Management Corporation ARES 112.25 100% 68% 48% 34,093 36,121 394,942 12% 16% 25% 34% 33% 30% 46% 45% 9.7% 7.2% 21.2% 16.0% 23.7% 18.3% 15.2% 17% 15.2% 17% 15.2% 17.0% 15.2% 17.0% 15.2% 17.0% 15.2% 17.0% 15.2% 17.0% 15.2% 17.0% 18.0%	Minimum			65%	(17%)	(22%)					(8%)	(5%)	(6%)	0%	(8%)	5%	23%	24%	1.4x	1.4x	5.2x	4.7x	6.7x	6.0x	
ARES 112.25 100% 68% 48% 34.093 36,121 394,942 12% 16% 25% 34% 33% 30% 46% 45% 9.7% 7.2% 21.2% 16.0% 23.7% 18.3% The Blackstone Group, Inc. BX 112.37 96% 57% 57% 131,552 140,702 1,007,353 3% 6% 32% 23% 39% 18% 58% 57% 57% 59% 10.7% 8.7% 18.3% 15.2% 20.7% 17.6% 15.0% 15.	Alternative Asset Managers																								
The Blackstone Group, Inc. BX 112.37 96% 57% 27% 131,562 140,702 1,007,353 3% 6% 6% 32% 23% 39% 18% 58% 57% 10.7X 8.7X 18.3X 15.2X 20.7X 17.6X Blue Owl Capital Inc. OWL 13.48 96% 33% 25% 18,992 20,661 156,866 6% 19% 24% 21% 20% 22% 57% 59% 59% 10.3X 8.5X 18.0X 14.3X 17.6X 14.4X 17.5X 17.5X 17.5X 14.4X 17.5X 1	Apollo Global Management, Inc.	APO	\$ 92.00	98%	48%	36%	\$ 52,215	\$ 53,257	\$	631,159	16%	21%	16%	16%	21%	17%	39%	38%	3.3x	2.9x	8.7x	7.5x	11.5x	9.9x	
Blue Owl Capital Inc.	Ares Management Corporation	ARES	112.25	100%	68%	48%	34,093	36,121		394,942	12%	16%	25%	34%	33%	30%	46%	45%	9.7x	7.2x	21.2x	16.0x	23.7x	18.3x	
Bridge Investment Group Holdings Inc. BRDG 7.49 48% (33%) (46%) 886 1,289 49,427 13% 13% 21% 28% 21% 33% 59% 67% 3.4x 2.6x 5.7x 3.9x 7.7x 5.8x 7.7x 5.8x 7.7x 7.8x	The Blackstone Group, Inc.	BX	112.37	96%	57%	27%	131,562	140,702	1	,007,353	3%	6%	32%	23%	39%	18%	58%	57%	10.7x	8.7x	18.3x	15.2x	20.7x	17.6x	
The Carlyle Group, Inc. CG 34.28 89% 20% 15% 12,368 13,376 382,258 (5%) 4% 26% 13% 25% 12% 43% 42% 3.2x 2.8x 7.4x 6.7x 8.7x 7.8x GCM Grosvenor Inc. GCMG 8.07 85% 12% (3%) 1,511 1,841 75,974 3% 5% 15% 22% 27% 15% 39% 37% 3.9x 3.2x 10.2x 8.8x 11.5x 10.0x 11.	Blue Owl Capital Inc.	OWL	13.48	96%	33%	25%	18,992	20,661		156,866	6%	19%	24%	21%	20%	22%	57%	59%	10.3x	8.5x	18.0x	14.3x	17.5x	14.4x	
GCM Grosvenor Inc. GCMG GCM Grosvenor Inc. GCMG GCM Grosvenor Inc. GCMG GCM Grosvenor Inc. GCMG GCM Grosvenor Inc. HLNE GCM GROSVENOR INC. HAVE GCM GROSVENOR INC. HAVE GCM GROSVENOR INC. HAVE GCM GCM GROSVENOR INC. HAVE GC	Bridge Investment Group Holdings Inc.	BRDG	7.49	48%	(33%)	(46%)	886	1,289		49,427	13%	13%	21%	28%	21%	33%	59%	67%	3.4x	2.6x	5.7x	3.9x	7.7x	5.8x	
Hamilton Lane, Inc. HLNE 97.85 99% 56% 35% 5,285 5,354 119,182 16% 11% 11% 14% 14% 54% 55% 9.3x 8.1x 17.1x 14.8x 22.8x 20.0x KKR & Co. Inc. PX 10.20 76% (3%) 11% 1,193 1,435 22,696 11% 20% 16% 15% 15% 24% 25% 26% 56% 5.4x 4.7x 10.0x 8.3x 10.7x 15.5x 12.8x 10.1x 14.8x 10.1x 10.1x 14.8x 10.1x 14.8x 10.1x 14.8x 10.1x 14.8x 10.1x 14.8x 10.1x 1	The Carlyle Group, Inc.	CG	34.28	89%	20%	15%	12,368	13,376		382,258	(5%)	4%	26%	13%	25%	12%	43%	42%	3.2x	2.8x	7.4x	6.7x	8.7x	7.8x	
KKR & Co. Inc. KKR 75.84 100% 65% 48% 67,119 75,036 527,711 3% 6% 45% 16% 44% 21% 68% 74% 9.3x 8.0x 13.6x 10.7x 15.5x 12.8x P10, Inc. PX 10.20 76% (3%) 1% 1,193 1,435 22,696 11% 20% 10% 15% 15% 24% 54% 56% 5.4x 4.7x 10.0x 8.3x 10.7x 8.6x Patria Investments Limited PAX 14.16 81% 9% 11% 2,094 2,076 28,411 (3%) 7% 17% 24% 25% 26% 56% 63% 5.9x 4.7x 10.0x 8.3x 10.7x 8.6x Step Stone Group, Inc. STEP 25.62 79% 6% (11%) 2,828 2,870 145,841 6% 8% 18% 19% 32% 32% 36% 39% 3.9x 3.3x 11.1x 8.4x 17.6x 17.8x 17.6x 17	GCM Grosvenor Inc.							1,841		75,974	3%					15%			3.9x	3.2x		8.8x		10.0x	
P10, Inc. PX 10.20 76% (3%) 1% 1,193 1,435 22,696 11% 20% 10% 15% 15% 24% 54% 56% 5.4x 4.7x 10.0x 8.3x 10.7x 8.6x Patria Investments Limited PAX 14.16 81% 9% 11% 2,094 2,076 28,411 (3%) 7% 17% 24% 25% 26% 56% 63% 5.9x 4.7x 10.6x 7.5x 9.9x 7.8x StepStone Group, Inc. STEP 25.62 79% 6% (11%) 2,828 2,870 145,841 6% 8% 18% 19% 32% 33% 36% 39% 3.9x 3.3x 11.1x 8.4x 17.6x 13.2x TPG, Inc. TPG 35.00 99% 32% 10% 10,824 10,043 136,129 (2%) 1% 51% 10% 41% 20% 51% 57% 5.2x 4.7x 10.2x 8.3x 16.9x 14.0x Maximum 10 10 10 10 10 10 10 10 10 10 10 10 10							-,	-,		-, -															
Patria Investments Limited PAX 14.16 81% 9% 11% 2,094 2,076 28,411 (3%) 7% 17% 24% 25% 26% 56% 63% 5.9x 4.7x 10.6x 7.5x 9.9x 7.8x Step Stone Group, Inc. STEP 25.62 79% 6% (11%) 2,828 2,870 145,841 6% 8% 18% 19% 32% 33% 36% 39% 3.9x 3.3x 11.1x 8.4x 17.6x 13.2x TPG, Inc. TPG 35.00 99% 32% 10% 10,824 10,043 136,129 (2%) 1% 51% 10% 41% 20% 51% 57% 5.2x 4.7x 10.2x 8.3x 16.9x 14.0x Maximum Median 100% 68% 48% 15% 16% 15% 10% 21% 51% 34% 44% 33% 68% 74% 10.7x 8.7x 21.2x 16.0x 23.7x 20.0x Median 10% 10% 10% 15% 12% 54% 56% 5.4x 10.0x 15.5x 12.8x Minimum Median 100% 68% 18% 15% 100% 15% 10% 10% 10% 15% 12% 36% 37% 3.2x 2.6x 5.7x 3.9x 7.7x 5.8x Minimum Maximum 100% 68% 18% 15% 100% 10% 10% 10% 10% 10% 10% 10% 36% 37% 3.2x 2.6x 5.7x 3.9x 7.7x 5.8x Minimum Median 100% 68% 100% 100% 100% 100% 100% 100% 100% 10								,		,															
Step Stone Group, Inc. STEP 25.62 79% 6% (11%) 2,828 2,870 145,841 6% 8% 18% 19% 32% 33% 36% 39% 3.9x 3.3x 11.1x 8.4x 17.6x 13.2x TPG, Inc. TPG 35.00 99% 32% 10% 10,824 10,043 136,129 (2%) 1% 51% 10% 41% 20% 51% 57% 5.2x 4.7x 10.2x 8.3x 16.0x 21% 51% 34% 44% 33% 68% 74% 10.7x 8.7x 21.2x 16.0x 23.7x 20.0x Median 100% 68% 48% 15% 15% 16% 21% 51% 34% 45% 50% 54.4x 47% 10.0x 8.7x 21.2x 16.0x 21.8x 16% 21% 19% 25% 21% 54% 65% 5.4x 4.7x 10.0x 41.0x 41.8x 41.0x					(/		,	,		,															
TPC, Inc. TPG 35.00 99% 32% 10% 10,824 10,043 136,129 (2%) 1% 51% 10% 41% 20% 51% 57% 5.2x 4.7x 10.2x 8.3x 16.0x 14.0x Maximum 100% 68% 48% 15% 21% 51% 34% 44% 33% 68% 74% 10.7x 8.7x 21.2x 16.0x 23.7x 20.0x Median 96% 32% 15% 56% 8% 21% 19% 25% 21% 54% 56% 5.4x 4.7x 10.6x 8.4x 15.5x 12.8x Mean 48% 15% 15% 6% 10% 26% 28% 22% 51% 53% 6.4x 4.5x 15.0x 15.0x 12.8x Mean 48% (33%) (46%) 15% (5%) 1% 10% 15% 28% 28% 37% 3.2x 2.6x 5.7x								,		- ,	. ,														
Maximum 100% 68% 48% 16% 21% 51% 34% 44% 33% 68% 74% 10.7x 8.7x 21.2x 16.0x 23.7x 20.0x Median 96% 32% 15% 6% 8% 21% 19% 25% 21% 54% 56% 5.4x 4.7x 10.6x 8.4x 15.5x 12.8x Mean 48% 28% 15% 5 6% 10% 21% 20% 28% 21% 53% 6.4x 4.7x 10.6x 8.4x 15.5x 12.8x Mean 48% 28% 15% 5 6% 10% 10% 10% 15% 51% 53% 6.4x 5.3x 12.5x 10.0x 12.3x Mean 48% 33% 46% 5 5 40% 10% 10% 10% 10% 15% 26% 37% 3.2x 2.6x 5.7x 3.9x 7.7x 5.8x </td <td></td> <td></td> <td></td> <td></td> <td></td> <td> ,</td> <td>,</td> <td>,</td> <td></td> <td>-,-</td> <td></td>						,	,	,		-,-															
Median Mean 96% 88/ 28% 15% 15% 12.8x Mean 66% 10% 10% 24% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20		TPG	35.00				10,824	10,043		136,129	(,														
Mean 88% 28% 15% 15 68% 10% 24% 20% 28% 21% 53% 12.5x 10.0x 15.0x 12.3x Minimum 48% (33%) (46%) 58% 15% 10% 10% 10% 10% 10% 10% 10% 36% 37% 3.2x 2.6x 5.7x 3.9x 7.7x 5.8x Wealth Managers AlTi Global, Inc. ALTI 7.57 28% (18%) 1,05 883 1,054 68,200 n/m n/m 10% n/m 46% 32% 41% 4.1x 3.7x 12.7x 9.0x 18.5x 12.6x Silvercrest Asset Management Group, Inc. SAMG 15.58 67% (14%) 14% 26% 31,200 26% 14% 8% 26% 8% 28% 28% 28% 1.3x 1.2x 9.0x 18.5x 12.6x 1.2x 1.2x 1.2x 4.2x 8.8x 8.1x </td <td></td>																									
Minimum 48% (33%) (46%) 1 (5%) 1% 10% 1																									
Wealth Managers AITi Global, Inc. ALTI 7.57 28% (18%) n/m \$ 893 \$ 1,054 \$ 68,200 n/m n/m 10% n/m 46% 32% 41% 4.1x 3.7x 12.7x 9.0x 18.5x 12.6x Silvercrest Asset Management Group, Inc. SAMG 15.58 67% (14%) (14%) 216 161 31,200 2% 14% 8% 8% 26% 8% 28% 1.3x 1.2x 4.5x 4.2x 8.8x 8.1x																									
AITi Global, Inc. ALTI \$ 7.57 28% (18%) n/m \$ 893 \$ 1,054 \$ 68,200 n/m n/m 12% 10% n/m 46% 32% 41% 4.1x 3.7x 12.7x 9.0x 18.5x 12.6x Silvercrest Asset Management Group, Inc. SAMG 15.58 67% (14%) (14%) 216 161 31,200 2% 14% 8% 8% 26% 8% 28% 28% 1.3x 1.2x 4.5x 4.2x 8.8x 8.1x	Minimum			48%	(33%)	(46%)					(5%)	1%	10%	10%	15%	12%	36%	37%	3.2x	2.6x	5.7x	3.9x	7.7x	5.8x	
Silvercrest Asset Management Group, Inc. SAMG 15.58 67% (14%) (14%) 216 161 31,200 2% 14% 8% 8% 26% 8% 28% 28% 1.3x 1.2x 4.5x 4.2x 8.8x 8.1x																									
			¥					* ,	\$,															
Maximum 67% (14%) (14%) 2% 14% 12% 10% 26% 46% 32% 41% 4.1x 3.7x 12.7x 9.0x 18.5x 12.6x	Silvercrest Asset Management Group, Inc.	SAMG	15.58	67%	(14%)	(14%)	216	161		31,200	2%	14%	8%	8%	26%	8%	28%	28%	1.3x	1.2x	4.5x	4.2x	8.8x	8.1x	
	Maximum			67%	(14%)	(14%)					2%	14%	12%	10%	26%	46%	32%	41%	4.1x	3.7x	12.7x	9.0x	18.5x	12.6x	
Median 47% (16%) (14%) 2% 14% 10% 9% 26% 27% 30% 35% 2.7x 2.5x 8.6x 6.6x 13.6x 10.4x	Median			47%	(16%)	(14%)					2%	14%	10%	9%	26%	27%	30%	35%	2.7x	2.5x	8.6x	6.6x	13.6x	10.4x	
Mean 47% (16%) (14%) 2% 14% 10% 9% 26% 27% 30% 35% 2.7x 2.5x 8.6x 6.6x 13.6x 10.4x	Mean			47%	(16%)	(14%)					2%	14%	10%	9%	26%	27%	30%	35%	2.7x	2.5x	8.6x	6.6x	13.6x	10.4x	
<u>Minimum</u> 28% (18%) (14%) 2% 14% 8% 8% 26% 8% 28% 1.3x 1.2x 4.5x 4.2x 8.8x 8.1x	Minimum			28%	(18%)	(14%)					2%	14%	8%	8%	26%	8%	28%	28%	1.3x	1.2x	4.5x	4.2x	8.8x	8.1x	

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products Estimates are based on analyst median consensus calendar year estimates. FHI organic AUM growth represents long-term AUM only. HLNE and STEP organic AUM growth represents fee-paying AUM only

EBITDA multiples for Alternative Asset Managers derived using "Pre-Tax Distributable Earnings" where applicable. ALTI AUM MRQ based on AUM/AUA as of December 31, 2022; ALTI YTD returns as of the close of the de-SPAC transaction on January 4, 2023 Source: Company filings, FactSet, Piper Sandler analysis

European Public Asset Management Comparables (as of 11/30/23)

							_										Valuation Multiples						
		Closing				Market	Enterprise			LTM 9/30/23 ¹			ensus Fir										
		Price	% of 52	% Re		Сар	Value	AUM	AUM G		Revenue				EBITDA					EBITDA		/ EPS	
(\$ in millions, except per share data)	Ticker	11/30/23	Wk High	YTD	1-Yr	11/30/23	11/30/23	9/30/23 ¹	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	
European Traditional Asset Managers																							
abrdn plc	ABDN	\$ 2.06	67%	(7%)	(9%)	\$ 3,836	\$ 3,692	\$ 629,931	(1%)	(2%)	(2%)	4%	(2%)	9%	21%	21%	2.1x	2.0x	10.1x	9.5x	13.7x	12.5x	
Amundi SA	AMUN	61.65	87%	14%	13%	12,616	13,955	2,088,282	1%	4%	2%	6%	3%	8%	49%	49%	3.9x	3.7x	8.0x	7.5x	9.2x	8.5x	
Anima Holding SpA	ANIM	4.23	91%	10%	13%	1,393	1,895	194,727	0%	5%	7%	4%	7%	6%	70%	70%	4.8x	4.6x	6.8x	6.6x	7.4x	7.0x	
Ashmore Group Plc	ASHM	2.24	64%	(19%)	(14%)	1,599	857	51,700	(17%)	(8%)	(5%)	6%	(4%)	8%	57%	58%	3.9x	3.7x	6.9x	6.4x	15.7x	14.5x	
Azimut Holding SpA	AZM	24.35	95%	14%	22%	3,489	3,527	92,298	9%	4%	7%	6%	3%	5%	46%	47%	2.3x	2.2x	5.1x	4.7x	7.9x	7.6x	
DWS Group GmbH	DWS	34.02	93%	10%	10%	6,801	7,332	910,250	2%	3%	2%	5%	4%	12%	37%	39%	2.5x	2.4x	6.8x	6.2x	9.0x	8.0x	
Impax Asset Management Group plc	IPX	5.79	53%	(34%)	(39%)	768	626	45,639	5%	5%	2%	21%	(8%)	17%	32%	37%	2.7x	2.3x	8.6x	6.0x	14.2x	12.1x	
Jupiter Fund Management Plc	JUP	1.04	55%	(34%)	(29%)	568	243	61,992	(1%)	7%	(4%)	5%	(29%)	8%	20%	20%	0.6x	0.5x	2.8x	2.6x	9.6x	8.8x	
M&G Plc	MNG	2.65	96%	24%	21%	6,254	10,373	422,919	(0%)	(5%)	n/m	n/m	27%	6%	n/m	n/m	n/m	n/m	n/m	n/m	8.3x	7.8x	
Ninety One Plc	N91	2.18	84%	(4%)	(8%)	1,960	1,678	150,221	(9%)	(7%)	(2%)	4%	(5%)	5%	31%	33%	2.3x	2.2x	7.3x	6.7x	11.3x	10.8x	
Polar Capital Holdings Plc	POLR	5.63	79%	(0%)	0%	569	364	23,351	(8%)	2%	(1%)	9%	(4%)	14%	29%	30%	1.8x	1.7x	6.2x	5.5x	12.7x	11.1x	
Schroders Plc	SDR	5.08	82%	(3%)	(5%)	8,196	10,135	751,229	(0%)	0%	4%	6%	6%	8%	32%	33%	3.3x	3.1x	10.3x	9.3x	11.7x	10.8x	
Maximum			96%	24%	22%				9%	7%	7%	21%	27%	17%	70%	70%	4.8x	4.6x	10.3x	9.5x	15.7x	14.5x	
Median			83%	(2%)	(2%)				(0%)	3%	2%	6%	0%	8%	32%	37%	2.5x	2.3x	6.9x	6.4x	10.4x	9.8x	
Mean			79%	(3%)	(2%)				(2%)	1%	1%	7%	(0%)	9%	39%	40%	2.7x	2.6x	7.2x	6.5x	10.9x	10.0x	
Minimum			53%	(34%)	(39%)				(17%)	(8%)	(5%)	4%	(29%)	5%	20%	20%	0.6x	0.5x	2.8x	2.6x	7.4x	7.0x	
European Alternative Asset Managers																							
3i Group Plc	III	\$ 28.26	100%	71%	73%	\$ 27.503	\$ 28.699	\$ 40.092	(1%)	26%	(0%)	4%	(6%)	5%	89%	88%	5.2x	5.0x	5.8x	5.7x	5.9x	5.6x	
Antin Infrastructure Partners SA	ANTIN	13.04	52%	(38%)	(44%)	2,336	1,887	32,600	8%	6%	22%	2%	27%	(6%)	61%	55%	5.0x	4.9x	8.1x	8.8x	13.3x	14.1x	
Bridgepoint Group Plc	BPT	2.93	91%	27%	23%	2,330	2.093	43,122		6%	53%	8%	28%	8%	43%	43%	3.5x	3.3x	8.2x	7.6x	13.6x	12.6x	
EQT AB	EQT	23.62	92%	14%	7%	27.998	29.783	135.373	20%	39%	23%	11%	34%	21%	57%	59%	10.0x	9.0x	17.5x	15.3x	18.3x	15.2x	
Evli Oyi	EVLI	19.69	86%	27%	25%	237	637	18,099	4%	19%	14%	10%	29%	13%	43%	44%	4.8x	4.3x	11.1x	9.9x	12.5x	11.1x	
Foresight Group Holdings Ltd.	FSG	5.11	78%	(3%)	26%	595	538	14,766	9%	(4%)	16%	12%	26%	15%	39%	40%	2.8x	2.5x	7.2x	6.2x	9.8x	8.5x	
Gresham House Plc	GHE	13.96	99%	49%	52%	534	489	10,373	17%	13%	12%	12%	18%	17%	38%	40%	3.9x	3.5x	10.5x	8.9x	15.8x	13.5x	
Intermediate Capital Group Plc	ICP	19.80	99%	41%	39%	5,754	7,479	85,733	10%	18%	15%	9%	24%	14%	51%	53%	6.4x	5.9x	12.3x	11.0x	11.0x	9.6x	
Man Group Plc	EMG	2.66	76%	4%	7%	3,199	3,298	161,200	3%	16%	28%	10%	55%	23%	35%	38%	2.2x	2.0x	6.3x	5.3x	7.8x	6.4x	
Partners Group AG	PGHN	1,325.40	99%	47%	30%	35,388	35,376	141,700	5%	9%	15%	13%	14%	11%	64%	64%	12.5x	11.1x	19.5x	17.5x	23.7x	21.5x	
Petershill Partners Plc	PHLL	1.81	79%	(8%)	(11%)	2,035	2,261	303,000	6%	7%	27%	15%	42%	20%	78%	79%	5.8x	5.0x	7.4x	6.4x	8.1x	6.7x	
Taaleri Oyj	TAALA	9.31	66%	(19%)	(17%)	264	282	2,752	n/a	5%	2%	(0%)	(8%)	(6%)	46%	44%	4.0x	4.0x	8.6x	9.0x	10.6x	11.3x	
Tikehau Capital SCA	TKO	21.82	75%	(15%)	(17%)	3,823	4,871	43,860	17%	10%	34%	11%	82%	24%	51%	54%	6.3x	5.7x	12.2x	10.4x	11.1x	9.0x	
Maximum			100%	71%	73%				20%	39%	53%	15%	82%	24%	89%	88%	12.5x	11.1x	19.5x	17.5x	23.7x	21.5x	
Median			86%	14%	23%				8%	10%	16%	10%	27%	14%	51%	53%	5.0x	4.9x	8.6x	8.9x	11.1x	11.1x	
Mean			84%	15%	15%				9%	13%	20%	9%	28%	12%	54%	54%	5.6x	5.1x	10.4x	9.4x	12.4x	11.2x	
Minimum			52%	(38%)	(44%)				(1%)	(4%)	(0%)	(0%)	(8%)	(6%)	35%	38%	2.2x	2.0x	5.8x	5.3x	5.9x	5.6x	
European Wealth Managers																							
AJ Bell Plc	AJB	\$ 3.24	66%	(27%)	(28%)	\$ 1,334	\$ 1,167	\$ 86,521	8%	11%	14%	9%	5%	8%	38%	37%	3.9x	3.6x	10.2x	9.7x	15.9x	14.7x	
Brooks Macdonald Group Plc	BRK	24.31	82%	(6%)	(4%)	400	325	20,570	4%	9%	5%	6%	2%	10%	26%	29%	2.0x	1.9x	7.5x	6.5x	13.0x	11.8x	
Hargreaves Lansdown Plc	HL	9.09	74%	(11%)	(10%)	4,314	3,706	164,499	4%	10%	2%	3%	(8%)	3%	52%	53%	4.0x	3.9x	7.6x	7.3x	11.5x	11.1x	
Mattioli Woods Plc	MTW	7.79	94%	3%	3%	403	345	19,443	(4%)	3%	9%	7%	9%	10%	30%	31%	2.1x	2.0x	7.0x	6.4x	11.9x	10.8x	
Quilter Plc	QLT	1.17	91%	6%	(3%)	1,650	n/m	123,740	1%	5%	n/m	n/m	3%	12%	n/m	n/m	n/m	n/m	n/m	n/m	12.1x	10.8x	
Rathbones Group Plc	RAT	20.13	75%	(17%)	(20%)	1,823	n/m	122,863	(1%)	74%	n/m	n/m	32%	(16%)	n/m	n/m	n/m	n/m	n/m	n/m	10.9x	13.0x	
St. James's Place Plc	STJ	8.21	51%	(38%)	(41%)	4,505	4,532	193,506	4%	11%	4%	(5%)	(15%)	(2%)	55%	57%	4.9x	5.2x	8.8x	9.0x	10.4x	10.6x	
Maximum			94%	6%	3%				8%	74%	14%	9%	32%	12%	55%	57%	4.9x	5.2x	10.2x	9.7x	15.9x	14.7x	
Median			75%	(11%)	(10%)				4%	10%	5%	6%	3%	8%	38%	37%	3.9x	3.6x	7.6x	7.3x	11.9x	11.1x	
Mean			76%	(13%)	(15%)				2%	17%	7%	4%	4%	4%	41%	41%	3.4x	3.3x	8.2x	7.8x	12.2x	11.8x	
Minimum			51%	(38%)	(41%)				(4%)	3%	2%	(5%)	(15%)	(16%)	26%	29%	2.0x	1.9x	7.0x	6.4x	10.4x	10.6x	
***************************************			0170	(00 /0)	(-1170)				(-170)	070	2/0	(070)	(1070)	(1070)	2070	2070	2.01	1.01	1.01	U. ¬∧	1017	10.01	

Notes

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products Estimates are based on analyst median consensus calendar year estimates. All figures converted from local currency to USD using applicable FX rate. Performance is based on dividend-adjusted returns.

III organic AUM growth represents third-party capital only. All figures converted from local currency to USD using applicable FX rate. EQT 2023 estimates include Barings Private Equity Asia Acquisition. GHE has an outstanding take-private offer for \$14.45 per share Source: Company filings, FactSet, Piper Sandler analysis

¹⁾ AUM and organic growth for ABDN, BPT, MNG, MTW, and PGHN are as of 6/30/23; Organic growth figure for FSG, GHE, and SDR are as of 6/30/23

Other Non-U.S. Public Asset Management Comparables (as of 11/30/23)

		Closing				Market	Enterprise		LTM 9/30/23 ¹ Consens				nsus Fir	nancial I	Vetrics		Valuation Multiples						
		Price	% of 52	% Re	eturn	Cap	Value	AUM	AUM G	rowth	Revenue	Growth	EPS G	rowth	EBITDA	Margin	TEV/R	evenue	TEV/E	BITDA	Price	/ EPS	
(\$ in millions, except per share data)	Ticker	11/30/23	Wk High	YTD	1-Yr	11/30/23	11/30/23	9/30/23	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	
Australian Asset Managers																							
GQG Partners LLC	GQG	\$ 1.00	87%	18%	11%	\$ 2,956	\$ 2,924	\$ 105,80	11%	34%	11%	8%	14%	9%	77%	76%	5.3x	4.9x	6.9x	6.4x	9.7x	8.9x	
Magellan Financial Group Ltd.	MFG	4.93	69%	(6%)	(14%)	893	653	22,58	5 (33%)	(31%)	(20%)	(10%)	(18%)	(8%)	63%	61%	3.8x	4.2x	6.0x	6.9x	11.0x	11.9x	
Navigator Global Investment Ltd.	NGI	0.76	81%	10%	9%	199	170	25,90) 4%	9%	11%	3%	1%	(5%)	59%	58%	1.2x	1.1x	1.9x	1.9x	6.5x	6.8x	
Pacific Current Group Ltd	PAC	5.42	73%	16%	9%	279	267	138,83	2 7%	26%	28%	6%	24%	7%	61%	62%	5.6x	5.3x	9.2x	8.5x	11.1x	10.4x	
Perpetual Ltd.	PPT	14.94	78%	(2%)	(4%)	1,693	2,091	136,60	3 (4%)	136%	18%	5%	7%	12%	32%	33%	2.3x	2.2x	7.4x	6.7x	11.0x	9.8x	
Pinnacle Investment Management Group Ltd.	PNI	5.85	76%	5%	6%	1,188	1,199	58,33	4 4%	12%	11%	12%	13%	15%	64%	66%	n/m	n/m	20.9x	18.1x	20.2x	17.7x	
Platinum Investment Management Ltd.	PTM	0.82	51%	(25%)	(26%)	475	347	10,35	9 (19%)	(8%)	(10%)	(5%)	(15%)	(16%)	43%	39%	2.9x	3.1x	6.8x	7.9x	11.6x	13.9x	
Maximum			87%	18%	11%				11%	136%	28%	12%	24%	15%	77%	76%	5.6x	5.3x	20.9x	18.1x	20.2x	17.7x	
Median			76%	5%	6%				4%	12%	11%	5%	7%	7%	61%	61%	3.4x	3.6x	6.9x	6.9x	11.0x	10.4x	
Mean			73%	2%	(1%)				(4%)	25%	7%	3%	4%	2%	57%	56%	3.5x	3.5x	8.5x	8.1x	11.6x	11.3x	
Minimum			51%	(25%)	(26%)				(33%)	(31%)	(20%)	(10%)	(18%)	(16%)	32%	33%	1.2x	1.1x	1.9x	1.9x	6.5x	6.8x	
Canadian Asset Managers																							
AGF Management, Ltd	AGF	\$ 5.35	76%	9%	14%	\$ 346	\$ 376	\$ 30,30	3 2%	4%	(2%)	5%	(13%)	9%	24%	24%	1.1x	1.0x	4.5x	4.3x	6.1x	5.6x	
Brookfield Asset Management, Inc.	BAM	35.04	95%	27%	n/a	54,896	52,717	439,50	5 10%	8%	18%	15%	14%	14%	55%	56%	10.1x	8.8x	18.5x	15.8x	22.6x	19.7x	
CI Financial Corp.	CIX	10.37	75%	8%	4%	1,688	3,103	87,99	3 0%	4%	4%	16%	12%	21%	34%	32%	1.5x	1.3x	4.3x	4.0x	4.0x	3.3x	
Fiera Capital Corporation	FSZ	3.58	49%	(36%)	(37%)	376	1,051	114,80	2 (9%)	(2%)	2%	3%	(1%)	3%	28%	28%	2.1x	2.1x	7.7x	7.3x	5.4x	5.2x	
Guardian Capital Advisors LP	GCG	32.53	93%	17%	19%	737	798	38,66	9 (3%)	9%	6%	1%	(12%)	3%	24%	35%	4.2x	4.2x	17.9x	12.1x	19.5x	18.9x	
IGM Financial, Inc.	IGM	24.85	78%	(7%)	(8%)	5,917	7,706	169,43	2 0%	10%	1%	13%	(1%)	11%	43%	40%	3.3x	2.9x	7.7x	7.3x	9.9x	8.9x	
Sprott Inc.	SII	32.64	78%	1%	(5%)	847	833	25,39	3 7%	21%	(7%)	17%	4%	24%	45%	43%	5.1x	4.4x	11.3x	10.1x	20.9x	16.8x	
Maximum			95%	27%	19%				10%	21%	18%	17%	14%	24%	55%	56%	10.1x	8.8x	18.5x	15.8x	22.6x	19.7x	
Median			78%	8%	(1%)				0%	8%	2%	13%	(1%)	11%	34%	35%	3.3x	2.9x	7.7x	7.3x	9.9x	8.9x	
Mean			78%	3%	(2%)				1%	8%	3%	10%	0%	12%	36%	37%	3.9x	3.5x	10.3x	8.7x	12.6x	11.2x	
Minimum			49%	(36%)	(37%)				(9%)	(2%)	(7%)	1%	(13%)	3%	24%	24%	1.1x	1.0x	4.3x	4.0x	4.0x	3.3x	

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products

Estimates are based on analyst median consensus calendar year estimates

All figures converted from local currency to USD using applicable FX rate

AGF organic AUM growth represents mutual fund AUM only

PPT AUM figures are inclusive of PDL acquisition

BAM represents 100% of Brookfield Asset Management ULC operations; BAM EBITDA reflects pre-tax income plus depreciation and amortization; BAM AUM based on fee-bearing capital; BAM organic AUM growth represents fee-bearing capital only Performance is based on dividend-adjusted returns

Source: Company filings, FactSet, Piper Sandler analysis

Piper Sandler Disclosures

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